

**UNITED STATES  
TRANSPORTATION COMMAND**  
***FACTBOOK***

OCTOBER 2023

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## UNITED STATES TRANSPORTATION COMMAND

Conducts globally integrated mobility operations, leads the Joint Deployment and Distribution Enterprise, and provides enabling capabilities in order to project and sustain the Joint Force in support of national objectives.

# ABOUT THE COMMAND



38.5379° N, 89.8657°W

**Location:** Scott Air Force Base, Illinois  
**Established:** 1987

As one of 11 combatant commands, USTRANSCOM exists as a warfighting command to project and sustain combat power at a time and place of the nation's choosing. Within a changing strategic and operational landscape, our logistics and mobility enterprise will play an increasingly critical role in achieving our national defense objectives. Make no mistake, the actions we take today will have a profound effect on our ability to project and sustain a combat credible Joint Force in contested environments, and build resilience against climate change and other transboundary challenges.

To remain successful, USTRANSCOM must be ready to project power **today** and **tomorrow**, and we will only achieve this **together**. This is our North Star. Recent successes in Operation Allies Refuge and delivery of aid to Ukraine have validated our reputation and generated momentum; however we cannot rest on our laurels - the risks are too great. Our competitors are watching our every move and quickly digesting lessons learned to improve their ability to disrupt, degrade or deny our capabilities.

The **2022 National Defense Strategy (NDS)** makes clear that we face real and pervasive threats **now**. I challenge each of you, from our command staff and components to our agency and commercial partners, to act on our **command priorities with purpose** to close capability gaps and achieve success. Open collaboration and candid dialogue remain crucial as we move forward together.

Most importantly, thank you! I am honored to serve alongside each of you and excited to lead the innovative spirit this enterprise brings to every challenge, every day. You remain integral to our success and I need your help to drive the enterprise through the challenges that lie ahead. Let's move out and get Ready...Ready to Fight, Ready to Deliver, and Ready to Win!

**Together, we deliver!**

**JACQUELINE D. VAN OVOST,**  
**General, USAF**  
**Commander**





*The stars symbolize the branches — Army, Navy/Marine Corps, Air Force/Space Force, Coast Guard and the USTRANSCOM commander's four-star rank. Heraldic tradition associates gold with wisdom, durability, honor, glory, and superiority, while it links blue with truth, intellect, loyalty, and peace. By borrowing gold from the Joint Chiefs of Staff emblem and blue from the Department of Defense's, USTRANSCOM's emblem emphasizes unified command status. The globe signifies commerce, earth, enterprise, eternity, geography, and travel while the compass rose denotes faith.*

*In the modern sense, they depict USTRANSCOM's worldwide mission.*



**In July 1987, U.S. Air Force General Duane H. Cassidy, USTRANSCOM's first commander,** adopted a winged seahorse as the primary element in the command's emblem to symbolize its mission to provide global air, land and sea transportation to meet national security objectives.

In heraldry, the winged sea horse symbolizes **endurance, force, freedom, speed, strength, readiness, victory, and the sea.** The close association between horses and the oceans has its basis in mythology.



When horses were first introduced on to Peloponnesus, the southern peninsula of Greece, in 1350 B.C., they came by way of water. Thus, the Greeks considered them the offspring of Poseidon, the god of the sea. In Greek mythology, Poseidon also sired the winged steed, Pegasus, who came to typify science, intellect, and understanding. The Romans believed the horse to be a gift from their sea god, Neptune, whose chariot was drawn by Hippocampi, marine creatures with the head and forefeet of a horse and the tail of a fish. To convey speed, ancient myth writers attached wings to Hippocampi and other legendary sea beasts.



# UNIFIED COMMAND PLAN (UCP)

The UCP assigns 6 specific responsibilities to USTRANSCOM.



# UNIFIED COMMAND PLAN (UCP)

## **Single Manager for Transportation (assigned 1992)**

Provides common user and commercial air, land, and sea transportation; terminal management and air refueling plan, allocate, route, schedule, and track assets to meet Joint Force Commander deployment and distribution requirements.

## **Single Manager for Global Patient Movement (assigned 1993)**

Enable America's unprecedented patient movement capability, and arrange timely and safe movement for the Nation's ill and injured.

## **Mobility Joint Force Provider (assigned 2006)**

Recommends global joint sourcing solutions to the Chairman of the Joint Chiefs of Staff, in coordination with services and Commands from all mobility forces.

## **Joint Enabling Capabilities Provider (assigned 2011)**

The JECC provides mission-tailored, joint capability packages including communications, planning, and public affairs to accelerate the formation of Joint Force HQ.

## **Joint Deployment & Distribution Enterprise (JDDE) (assigned 2020)**

Merges and expands our previous roles as Distribution Process Owner and Global Distribution Synchronizer.

Provides JDDE-Wide analysis, advocate for global capabilities.

Develops/implements process improvements for systems that provide key capabilities of distribution-related activities.

Integrates theatre security cooperation activities supporting global distribution, in coord with geo CCMDs.

## **Single Manager for Global Bulk Fuel Management (assigned 2023)**

Success in this new mission will require our core competencies -- Global Distribution, Command and Control, and Prioritization -- to synchronize global bulk fuel planning, posture, and execution to meet Combatant Command requirements and assure distribution for the entire enterprise. We will not do this in isolation...our team will remain in close coordination with the Combatant Commands, the Services, and the Defense Logistics Agency.



# USTRANSCOM PRIORITIES



## Ready Now and in the Future

**Warfighting Readiness** is our absolute cornerstone – we must never forget that our command exists to project and sustain combat credible forces whenever and wherever our nation requires.

Our expectation is complete commitment to maintaining our “fight tonight” readiness. Simultaneously, we must adapt our operations, shape our capabilities, evolve our operational concepts, and make the investments required to fight and win against a near-peer competitor in the future strategic environment.

These imperatives – **ready for today’s missions while evolving to meet tomorrow’s challenges** – are mutually supporting and non-negotiable.

We operate as a Total Force, harnessing the unique skills resident in our Reserve, National Guard, Merchant Marine, and Civilian teammates to bolster Warfighting Readiness. Likewise, the JDDE’s readiness, and our relationships with Allies and partners, remain vital to our ability to project a decisive force at a time and place of our Nation’s choosing. We will remain Ready...to Fight, Deliver, and Win.



## Empower a Competative and Resilient Warfighting Team

**People are our most valuable resource** and will make the difference between victory and defeat.

Leaders must prioritize investing in our **people** to build and hone the critical skills required to compete and win. A competitive and resilient team is one which thrives on challenge and “stays hungry” – focused on improving every day, and constantly striving to add value.

Our leaders will empower those on our team by providing clear intent and guidance, fostering and rewarding innovative approaches, and using honest mistakes as opportunities to learn and improve. Investing in our People includes fostering an environment in which all are treated with dignity and respect, and in which resilience is strengthened by demonstrating that we value the Families in our command, as well as the personal wellbeing of all.

One of our key strengths is the diversity of our team. We will maintain an inclusive environment where we welcome differing backgrounds and encourage varied perspectives.



# USTRANSCOM PRIORITIES



## Drive Cyber Domain Mission Assurance

**Make no mistake, today malign actors pose a real and persistent threat across our networks...**and our global enterprise rests in large part on the connectivity these networks provide.

**Driving mission assurance** in this domain starts with everyone on our team embracing the individual responsibility to be a cyber defender, maintaining cyber discipline and vigilance as we operate every day. We will continue to adapt to the evolving cyberspace domain with modernization efforts to afford us competitive advantage in the digital operating environment. Finally, our cyber defense efforts must encompass the entire Joint Deployment Distribution Enterprise (JDDE), to include our industry partners, strengthening weak links while maintaining a robust menu of mitigation options.

## Create Decision Advantage

**Our ability to transform data into knowledge rapidly enables timely decisions and remains critical in outpacing our competitors.**

Retaining the advantage in decision-making begins by treating data as a strategic asset and transforming ourselves from largely experience-based decision makers to better-informed, data-driven decision makers.

Employing data available through sensor networks and logistics information systems, and then applying machine learning and other advanced analytics to transform that data into actionable information, will provide our leaders time, space, and options in decision-making.

Our command must sense, make sense, decide, and act faster than the pacing threat.



40+

Air Refueling  
Sorties in flight



400+

Airlift Sorties  
in flight

# ANY GIV

10+

Patients  
in air evacuation



1.2K+  
Personal Vehicle  
& Property Shipments  
enroute





**20+**

Defense Couriers  
enroute



**30+**

Ships underway

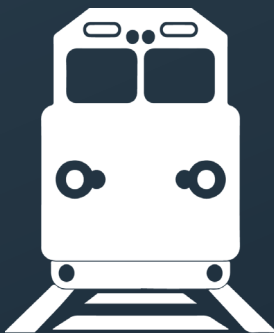
# 7EN DAY

**1.5K+**

Freight  
Shipments  
enroute

**200+**

Railcars  
enroute



Every

**2 to 3**

minutes

Aircraft land  
and take off





# COMPONENT COMMANDS



# COMPONENT COMMANDS



# MILITARY SURFACE DEPLOYMENT AND DISTRIBUTION COMMAND



**Military Surface Deployment and Distribution Command was activated on February 15, 1965 and is headquartered at Scott Air Force Base, Illinois.** SDDC integrates and synchronizes surface deployment and distribution capabilities to deliver and sustain the Armed Forces in support of the nation's objectives.

SDDC provides integrated and synchronized global deployment and distribution capabilities to the point of need, delivering innovative transportation solutions on time, on target, every time. Whenever and wherever Soldiers, Sailors, Airmen, Marines, Guardians and Coast Guardsmen are deployed, SDDC is involved in planning and executing the surface delivery of their equipment and supplies.

As both the Army Service Component Command to USTRANSCOM and a major subordinate command to U.S. Army Materiel Command, SDDC connects and synchronizes surface warfighting requirements through distribution network nodes to the point of need, responsively projecting power and delivering desired effects in support of combatant commands and the Total Joint Force. The command also partners with the commercial transportation industry as the coordinating link between DOD surface transportation requirements and the capability industry provides.

With **nine brigades and 25 battalions geographically** located throughout the world to support Combatant Commanders, SDDC is globally postured to deliver readiness to the joint warfighter.

## CONTAINERS

300,000 CONTAINERS  
WORLDWIDE



## TRUCKS AND HIGHWAYS

900+ COMMERCIAL CARRIERS  
1.5M TRUCKS AVAILABLE



## STRATEGIC AMMUNITION SEAPORTS

2 LOCATIONS: SUNNY POINT, NC  
CONCORD, CA



# MILITARY SURFACE DEPLOYMENT AND DISTRIBUTION COMMAND

The Deployment Support Command, SDDC's U.S. Army Reserve force, provides the command with an integrated Total Force capability. The DSC brings significant capability to the fight and supports SDDC operations by providing four Reserve transportation brigades and an Expeditionary Rail Center.

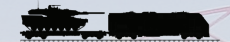
Additionally, SDDC's Transportation Engineering Agency provides the Department of Defense with engineering, policy guidance, research, and analytical expertise, ensuring U.S. military forces can respond successfully to any requirement anywhere in the world.

TEA also functions as part of the USTRANSCOM Joint Distribution Process Analysis Center (JDPAC) and is made up of analysts, engineers, transportation specialists, and others who all work together to execute the mission.

## ANALYSIS AND SYSTEMS



## TOTAL FORCE INTEGRATION



### RAILCARS

1,916 DODX RAIL CARS  
18,000+ RAILCARS  
MOVED



### STRATEGIC SEAPORTS

18 U.S. COMMERCIAL  
6 U.S. MILITARY  
104 OVERSEAS PORTS

### VESSELS

98 VOLUNTARY INTERMODAL SEALIFT  
AGREEMENT VESSELS  
75 MILITARY VESSELS





# MILITARY SEALIFT COMMAND



**Military Sealift Command was activated on July 9, 1949 and is headquartered at Naval Station Norfolk, Virginia.**

As the Department of Defense's maritime logistics provider, Military Sealift Command delivers agile, persistent, and innovative logistics solutions to the Navy and Joint Force.

Directly supporting Navy Fleet Commanders and as the Naval Component of U. S. Transportation Command, MSC, crews, trains, equips, and operates more than 130 government and commercially-owned and chartered vessels for the Department of Defense and other agencies.

The MSC fleet includes sealift vessels, tankers, naval auxiliaries, and a variety of special mission and support ships.

MSC's workforce includes 7,000 civil service and contract mariners, supported by 1,300 shore staff and 1,000 active and reserve military personnel. A \$4.4 billion organization with operations in all 24 time zones, MSC provides services to the Navy, Army, Air Force, Marine Corps, U.S. Transportation Command, Missile Defense Agency, and other U.S. government agencies.

Over the next decade, 12 new classes of ships will come online, up to 20 new ships will be delivered to the MSC fleet in the next five years, all with modernized systems.

## TANKERS

MSC uses a mix of long-term and multiple voyage and time charters to move and distribute fuel products.



## SURGE SEALIFT

MSC takes Operation Control of MARAD Ready Reserve Force ships upon activation.



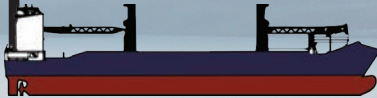


# MILITARY SEALIFT COMMAND



## DRY CARGO

MSC operates long-term and multiple voyage and time charters to move cargo and munitions.



## AIR FORCE PREPOSITIONED

MSC operates container ships to support USAF munitions requirements.



## ARMY PREPOSITIONED

MSC operates large, medium-speed roll-on/roll-off ships and two container ships to support Army preposition equipment requirements.



# AIR MOBILITY COMMAND



Air Mobility Command was activated June 1, 1992, is headquartered at Scott Air Force Base, Illinois, and is one of 10 major Air Force commands.

On October 1, 2016, AMC consolidated with Military Airlift Command making AMC the oldest major command in the Air Force tracing its history to the establishment of the Army's Air Corps Ferrying Command on May 29, 1941.

As the air component of the U.S. Transportation Command, AMC is comprised of a Total Force to execute Rapid Global Mobility and enable Global Reach – the ability to respond anywhere in the world in a matter of hours. Air mobility operations are executed through the Global Air Mobility Support System consisting of fixed enroute support locations, infrastructure, equipment and deployable contingency response forces.

**AMC's four core mission areas** are airlift, air refueling, aeromedical evacuation, and global air mobility support. AMC also provides support to the nuclear enterprise.



**C-5 Super Galaxy**



**VC-25A**



**C-17 Globemaster III**



**C-130H/J Hercules**



**KC-46A Pegasus**



**C-32**



**C-37A/B**



**KC-10 Extender**  
(Scheduled for divestment in 2024)

## CORE MISSIONS:



**KC-135 Stratotanker**

### AIRLIFT

Airlift provides the capability to deploy U.S. armed forces anywhere in the world and help sustain them in a conflict. AMC's airlift fleet versatility offers the capability to not only deliver cargo via paved runways and dirt strips, but to deliver it anywhere in the world via airdrop. AMC also supports presidential and senior leader airlift.



**C-21**

### AIR REFUELING

Air refuelers are the backbone of Global Reach, increasing coalition and U.S. aircraft's range mid-air. AMC's tanker fleet ensures fighters and bombers have the loiter time necessary to provide a canopy of protection for our troops; air refuelers also make it possible for us and allied aircraft to be anywhere in the world in a matter of hours, rather than days.



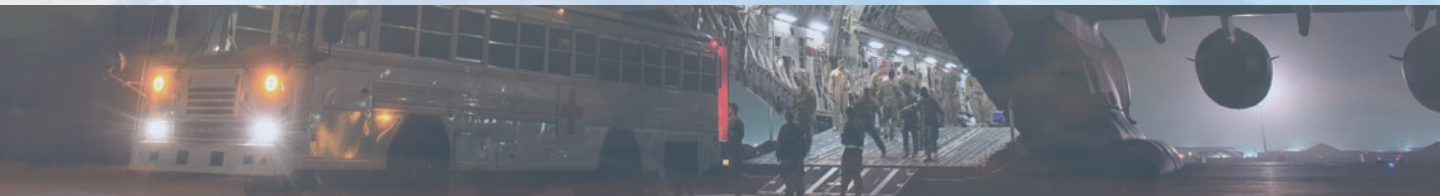
**C-40B/C**

### AEROMEDICAL EVACUATION

Aeromedical Evacuation provides time-sensitive movement of casualties to and between medical treatment facilities, using Air Force and/or contracted aircraft with medical aircrew trained explicitly for the mission.

### GLOBAL AIR MOBILITY SUPPORT SYSTEM

Global Air Mobility Support System is a logistics network of Total Force mobility Airmen and capabilities necessary to project, connect, maneuver, and sustain combat power anywhere on the globe, from the ground up.





# JOINT ENABLING CAPABILITIES COMMAND



**JOINT ENABLING CAPABILITIES COMMAND was formed from the organization originally known as the Standing Joint Force headquarters.**

The concept of the SJFHQ arose as a solution to the problem often faced by operational level headquarters of having to provide effective command and control during the early days of a crisis prior to the

assignment of sufficient enabling forces. On July 1, 2011, following the disestablishment of U.S. Joint Forces Command, the JECC was officially reassigned to U.S. Transportation Command.

The JECC provides mission-tailored capability packages on short notice for limited duration to assist Combatant Commanders to plan, prepare, establish and operate.

Joint Force Headquarters in globally-integrated operations. The JECC is headquartered at Naval Station Norfolk, Virginia. It consists of a headquarters and two subordinate commands, the Joint Planning Support Element, co-located in Norfolk, and the Joint Communications Support Element, located at MacDill Air Force Base, Florida.

The JPSE rapidly deploys tailored, ready, joint planners, operators, logisticians, knowledge managers, public affairs and intelligence specialists to accelerate the formation and increase the effectiveness of newly formed Joint Force Headquarters.

The JCSE provides rapidly deployable, enroute, early entry, scalable C4 support to the Geographic Combatant Commands, Special Operations Command, and other agencies as directed.



## USTRANSCOM.MIL



<https://www.ustranscom.mil>

## LINKEDIN



<https://www.linkedin.com/company/us-transportation-command>

## INSTAGRAM



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